

### MESSAGE FROM THE CHAIR & CEO

It has been an incredible year of growth, community building and planning for a sustainable future for the YMCA-YWCA of Vancouver Island.

Our new facilities, the Westhills YMCA-YWCA/Langford Aquatic Centre and the Eagle Creek YMCA-YWCA at View Royal are now well established and contributing to a stronger understanding of our mission throughout the region. From these facilities to our childcare centres, supported housing and community health programs, camp and outdoor education centre and downtown Y, we are very proud of the growing sense of community and belonging amongst our staff and the individuals and families who use Y programs and services throughout Greater Victoria.

This year, after more than a decade of studying the opportunities and challenges of renewing our 53-year old downtown Y, the Board determined that a new facility is the most feasible and desirable option. Some of the factors contributing to this choice include the changing needs of the community, increasing accessibility and costly upcoming maintenance and seismic requirements related to an aging building. Since the spring of 2017, we have been actively working with a commercial realtor to explore our options. Significant due diligence has been completed to ensure that the Y will have a sustainable, relevant presence in downtown Victoria for many years to come.

As part of this renewal process, we signed a memorandum of understanding (MOU) with the City of Victoria that recognizes our 50-year history of cooperation. It formalizes our continued commitment to collaborate when it comes to serving the citizens of Victoria and the region. The MOU respects the independence of each organization, as well as the combined, complementary community benefits of working together.

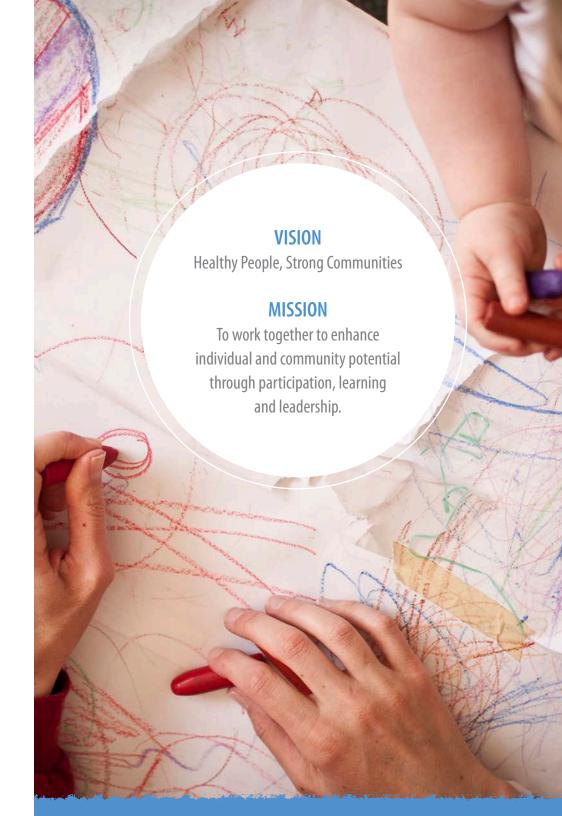
We are so pleased to be part of a growing organization that plays an important role in promoting healthy living and provides programs and services that focus on connection, reconciliation and vibrant communities. This is an exciting time as we extend the reach of our programs and services from downtown Victoria to View Royal and Langford and look to the future for opportunities to support more Island communities.

On behalf of the YMCA-YWCA Board of Directors, thank you to our members, staff, volunteers, participants and supporters for all of your efforts to make our communities healthy and strong. It is a pleasure to work with you and we look forward to all that 2018 has in store for our growing association.

Christine Gleed

Chair, Board of Directors

Jennie Edgecombe









"Y values align with my personal values." YMCA Playing to Learn helps children discover learning through creative play and aligns with primary school benchmarks.

"Only by experiencing the wonders of the natural world will we inspire youth to care for it."

Volunteering at the Y provides me an opportunity to build relationships with people from a wide range of backgrounds and allows me to gain and use skills that are not a part of my regular workday. I firmly believe that for someone new to the city, the fastest way to feel at home, make new and lasting friendships, and improve one's health and happiness would be to join the Y.

Heather Weir has volunteered for four years at the Downtown Y.

Sarah started in the toddler program when her family was going through a challenging time. Sarah was non-verbal and was therefore easily frustrated. She would throw toys, scream, and cry throughout the day. Child Care staff talked to the family about their needs, and then put the family in contact with supports in the community. Over the past two years, Sarah has learned to communicate and play with others and has gained many selfhelp skills.

Sarah is now a vibrant child who has blossomed during her two years with the Y's Child Care Centre.

"The Y has taught me the importance of community and friendship, of respecting each other and our environment, of being a leader, of being thankful for the simple pleasures in life, and most importantly, Camp

Thunderbird has shown me how much I love sharing these ideals with new campers. Working at Thunderbird has been one of the most rewarding experiences of my life, and I hope to continue motivating youth for many summers to come."

Lilli Gaston has spent her last 12 summers at Camp Thunderbird and now works as a Counsellor there.

# FINANCIAL HIGHLIGHTS

The following numbers are taken from the Financial Statements audited by Grant Thornton LLP

OF OPERATIONS	S ('000s)

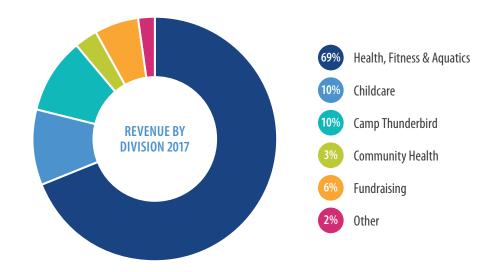
	2017	2016
REVENUE		
Fees	9,132.1	6,074.2
Government Funding	1,334.1	926.3
Fundraising	748.3	308.7
Other	345.6	255.4
TOTAL REVENUE	11,560.1	7,564.6
EXPENSES		
Salaries & Benefits	7,086.3	5,856.4
Operations	1,191.6	1,163.6
Occupancy	2,749.4	1,873.2
Other	<u> </u>	
TOTAL EXPENSES	13,339.7	11,119.0
Deficiency	(1,779.6)	(3,554.4)
Cash Flow from Operations	(917.5)	(2,621.3)

### **STATEMENT OF FINANCIAL POSITION** \$ ('000s)

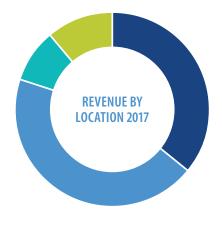
	2017	2016
ASSETS		
Current Assets	922.0	223.8
Capital Assets	4,709.3	4,938.2
Investments	1,129.5	1,063.2
Other	344.9	360.2
TOTAL ASSETS	7,105.8	6,585.4
LIABILITIES		
Current Liabilities	9,891.5	7,892.5
Long-Term Liabilities	542.9	242.0
TOTAL LIABILITIES	10,434.4	8,134.5
FUND BALANCE	(3,328.6)	(1,307.0)

# FINANCIAL HIGHLIGHTS

REVENUE BY DIVISION	2017	2016
Health, Fitness & Aquatics	7,932,288	5,181,741
Childcare	1,192,921	598,424
Camp Thunderbird	1,109,171	915,088
Community Health	375,466	316,202
Fundraising	748,269	308,650
Other	201,976	244,446
	11,560,091	7,564,551



REVENUE BY LOCATION	2017	2016
Downtown	3,781,671	3,267,656
Westhills	4,561,992	1,940,311
Eagle Creek	946,428	109,602
Camp Thunderbird	1,109,171	915,088
	10,399,262	6,232,657





36% Downtown

Eagle Creek



Westhills



Camp Thunderbird





2% Eagle Creek

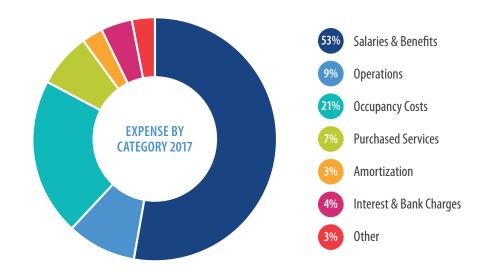


Camp Thunderbird

# FINANCIAL HIGHLIGHTS

**EXPENSE BY CATEGORY** 2017 Salaries & Benefits 7,086,251 Operations 1,191,648 **Occupancy Costs** 2,749,403 **Purchased Services** 942,400 Amortization 403,691 Interest & Bank Charges 509,895 **Other** 456,369

13,339,657

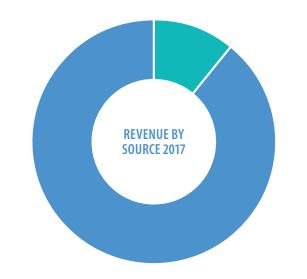


 REVENUE BY SOURCE
 2017

 Government Funding
 1,234,076

 Self-generated Revenue
 10,326,015

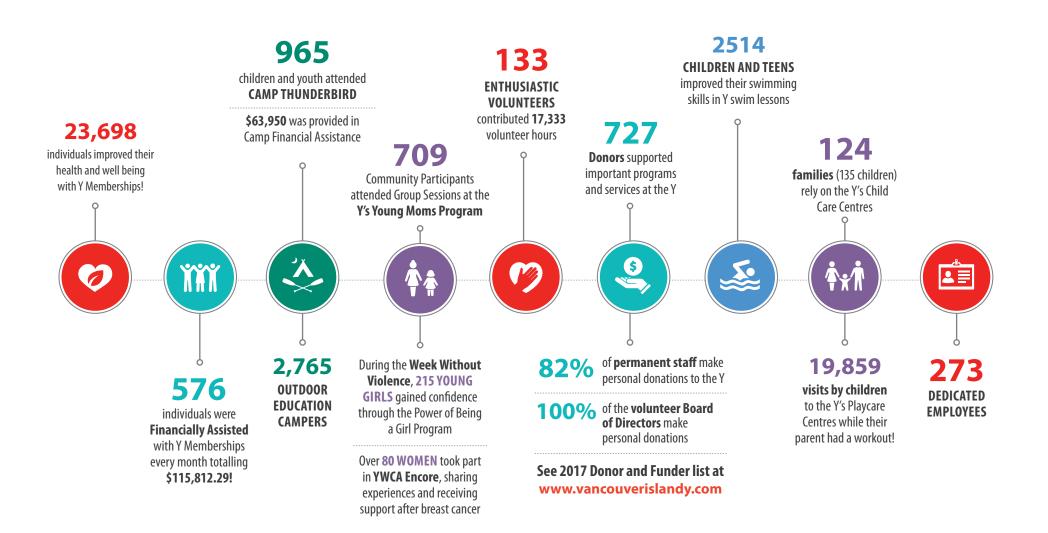
 11,560,091







## **2017 IMPACT**



## CHAIR'S ROUND TABLE DONORS, FUNDERS AND BEQUESTS

### **Thank you** for your amazing generosity in 2017!

**Ames Family Foundation** 

CIBC Children's Foundation

**Chimp Charitable Foundation** 

**Coast Capital Savings** 

**Evening Optimist Club** 

Golf for Kids

Home Depot Orange Door Project

KidSport Greater Victoria

Victoria Kiwanis Foundation

**Laughing Belly Productions** 

Madrona Gallery

number TEN Architectural Group

Parc Retirement Living

Provincial Employees Community Services Fund

> Raymond James Canada Foundation

Schell Project & Construction Management Ltd.

Trudy & Doug Peden Foundation

Victoria Rotary Harbourside Foundation

Tattoo 700

The Estate of Vera Wille

The Sisters of Saint Ann

The Vitamin Shop

Tricom Building Maintenance

Team Sales

Anonymous (8)

Andrew Beckerman

Alex Burnell

Peter Carson

Joyce Clearihue

Kevin Crowther

Stephen Cushing & Debbie Gill

Karen DeMeo

**Bruce & Delight Dobby** 

Mark & Alex Dodd

Jennie Edgecombe

Anne R. Gibson

Christine, Johnathan, Violet & Greta Gleed

Charles & Jocelyn Gorrie

**Don Hamilton** 

Robert Hutchison

Gail Kucera

Ernie Kuemmel & Susan Pickard

**Louise Langlais** 

Alan Marcus

Ken & Janet Martin

Frich Mohr

Connie Morahan

Mosky Family

Anne I. Mothersill

Henning Norgaard

Ron Robinson

**Grant & Darcy Schnurr** 

Bill & Barb Taylor

Gary Utley & Susan Ross

Sybil Verch

John Waddell

Charlotte Waddell

Robert F. Wallace

We have done our best to include all of our generous Chair's Round Table Donors and Funders, and apologize for any errors or omissions.







## The YMCA-YWCA of Vancouver Island is very proud to be affiliated with two national and international organizations.



**YWCA Canada** is the oldest and the largest, multi-service women's organization in Canada, and a member of the World YWCA, a global network of women leading social and economic change in 125 countries. YWCA Canada is the largest provider of shelter in the nation, and second largest provider of childcare services.



**YMCA Canada** is dedicated to building healthy communities by encouraging individuals to join in, give back, and gain the connections, skills and confidence they need to thrive.

YMCA programs and services give individuals a chance to connect with others and their community, building a supportive network to reach our goals, and build healthier communities and a healthier Canada in the process.

### THANK YOU!

To the City of Victoria, City of Langford, District of Metchosin and District of Sooke for working with the Y and providing support through permissive tax exemption to realize the Vision of Healthy People, Strong Communities.

### **BOARD OF DIRECTORS 2017**

#### CHAIR

Christine Gleed

Principal, Circle Communications

#### **VICE- CHAIR**

Nick Mosky

Lawyer, Partner, Waddell Raponi

### **DIRECTORS**

Bob Beckett (Past Chair)

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Architectural Group

Patti Hunter

Principal, The Benchmark Group

Richard Irwin

Developer/Consultant

Jonathan Norgaard

CPA, CA, CFO, Cooper Pacific

Jennie Edgecombe (ex- officio) CEO, YMCA-YWCA Vancouver Island